

REPORT OF THE JOINT CAPITAL PLANNING COMMITTEE APRIL 7, 2005

Why Capital Planning?

The Joint Capital Planning Committee (JCPC), comprised of two representatives each from the Select Board, School Committee, Jones Library Board of Trustees, and Finance Committee, advises the Town Manager, Finance Committee, and Town Meeting on the capital needs of the Town. It was organized in 1992 as the Town began to recover from the fiscal crisis of the early 1990s. At the same time that the state was experiencing that recession and cutting aid to cities and towns, the Town of Amherst reached its levy limit under Proposition 2 1/2. That milestone meant that the Town no longer had the option of raising whatever taxes were necessary to meet expenditure demands. With state aid reduced and growth of property taxes limited, the Town used reserves and unexpended capital appropriations totaling nearly \$15 million to balance three years of operating budgets. Capital needs were so neglected that departments had equipment that did not work; building maintenance and repairs fell far behind. It has taken over ten years of careful planning and management to get equipment on regular replacement schedules and buildings free of some of the health and safety problems that arose from failure to keep up those facilities during that period.

The last several years have been a reminder that there are economic ups and downs. Many cities and towns, including Amherst, are now faced with the need to meet increasing operating expenses, satisfy capital needs, and rebuild reserves. These three objectives can conflict.

Sources of Funds

Funds for the recommended Five Year Capital Plan will come from the same sources as before: property taxes, enterprise and other special purpose funds of the Town, and grant or aid funds from the federal and state governments. The plan assumes commitment of 10% of the local property tax levy each year, as have earlier capital plans. Use of this portion of the levy along with the other resources has proved to be enough, or almost enough, to keep up with renovation and maintenance of existing buildings, and also equipment replacement, but not enough to cover significant new projects. In FY 05, JCPC agreed to reallocate \$166,509 of property tax support from the capital plan and to forego use of any money from the \$2 million override for capital in order to increase support of operating budgets. In the previous year, FY 04, JCPC also agreed to reallocate money for operating purposes. In this case, \$124,467 went to the elementary schools budget.

For development of the updated capital plan, JCPC recommends that funding targets should be established as follows:

• FY 06: No capital funds should be reallocated to operating budgets except for the 10% of the \$2 million override that would normally be used for capital spending.

• FY 07 – 09: Beginning in FY 07, 10% (\$200,000) of the \$2 million general override approved by voters in 2004 (phased in during FY 05 and FY 06) should be available for capital spending.

Prioritization of Capital Needs

Successful capital planning facilitates postponing some capital expenditures in favor of others as part of the planning process. In March 2005, JCPC voted unanimously to adopt the following guidelines for prioritizing capital projects. The guidelines themselves are not necessarily listed in priority order:

- Imminent threat to health and safety of citizens, employees or property (police cruisers and radios, SCBA self contained breathing apparatus);
- Maintenance and improvement of capital assets (major repairs of buildings, replacement of vehicles and equipment, park and play area renovations):
- Requirement of state or federal law (asbestos cleanup program mandated by federal law in 1986, removal of gas tanks, etc);
- Improvement of the infrastructure (streets and sidewalks, water and sewer programs);
- Improvement/maintenance of productivity (equipment replacement, computer hardware / software);
- Improvement of an overburdened situation (Town Hall renovations, cemetery expansion program);
- Newly identified need (recreation fields); and
- Priority assigned by Department (Very High, High, Medium, Low).

The Recommended Capital Plan – A One Year Budget, A Five Year Plan

The General Fund Five Year Capital Plan for FY 05 – 09 includes voted appropriations from FY 05, a proposed budget for FY 06, and a prioritized plan of capital investment possible with projected available revenues for the period FY 07 – 09. The total capital budget in any fiscal year is comprised of direct cash expenditures for capital items, debt service (interest and principal) on all prior bonded expenditures, and debt service on any new authorized and issued bonds, if any. The plan is organized into three categories of projects: major equipment (vehicles, technology, etc.), building needs, and facilities needs (road maintenance, parks, open space, etc.). It incorporates recommendations developed by the Community Preservation Act (CPA) Committee for eligible community housing, open space, historic preservation, and recreation projects funded from the local voter-approved 1% property tax CPA surcharge and matching state funds. JCPC appreciates the CPA Committee's cooperation and coordination of their recommendations to allow presentation of the entire Capital Plan at the Annual Town Meeting.

Proposals for capital plan funding exceeded available revenues by over \$1 million. In order to construct a capital plan balanced with projected revenues, some capital recommendations were reduced in amount, many were deferred to later years, and many were eliminated altogether and placed onto an "unfunded" list for reconsideration in future years. Recommendations for FY 06 funding total \$2,674,800 from all funding sources and include the following:

Equipment

JCPC recommends a total \$831,400 for equipment items. Of this total, Chapter 90 state grants will fund \$125,000, ambulance receipts would fund \$91,000 and taxation would fund the remaining \$615,400. Town and library computer equipment replacement is recommended for \$162,000. Other technology-related items recommended include new ambulance patient care and billing software for \$66,000 funded by ambulance receipts and \$17,000 for Geographic Information Systems (GIS) database development.

JCPC recommends \$120,000 for the annual replacement of four police cruisers. The fleet totals 18 vehicles, including 12 marked units. Replacement of 4 vehicles per year has been the practice for approximately the past 15 years. \$50,757 is recommended to purchase and upgrade the Public Safety Communications Center's microwave system that functions as the primary Police / Fire / EMS communications frequency. This would replace 10-12 year old equipment at the end of its useful life. Fire equipment includes \$25,000 for a V-6 automobile for an assistant chief primarily assigned to EMS duties with recommended funding to come from ambulance receipts and \$20,000 for the first of two stages of rehab/repair of a 1995 pumper used by the volunteer force. The FY 07 schedule includes an additional \$20,000 to complete the rehab of the pumper.

A replacement 18-yard dump/sander truck is recommended for Public Works for \$180,000, funded with a combination of \$125,000 from Chapter 90 and \$55,000 from taxation. This larger truck will be needed when the Town assumes plowing responsibilities from the state on South Pleasant Street beginning in the winter of 2006-2007.

Recommended School equipment items total \$241,400, including \$171,400 for computer equipment, \$60,000 for a bus, and \$10,000 for maintenance equipment.

Buildings

JCPC recommends a total of \$786,600 for building repairs and renovations. Community Preservation Act (CPA) receipts support \$50,000 for engineering services related to masonry restoration at Town Hall and \$155,000 for an affordable housing project in coordination with the Amherst Housing Authority for acquisition of property and/or site development costs (architectural/engineering/legal) for a property on Main Street. This property would be developed to create 10-14 units of affordable rental housing. Both of these projects were recommended by the CPA Committee. \$25,000 is recommended to repair the worst section of roof at the Bangs Community Center above the LSSE offices. Replacement of the remainder of the roof (\$200,000) is requested in FY 07.

\$14,600 is recommended for a 10% local match for facility improvements to the Central and North Fire Stations to be funded with a pending \$146,000 FEMA grant. \$200,000 from ambulance receipts for design services related to construction of a new Fire Station is also recommended. Fire station design funding is requested as a "placeholder" from FY 06 funds, but JCPC does not recommend an appropriation be voted until this fall, pending submittal of recommendations to the Select Board later this year from the Fire Station Study Committee.

JCPC recommends \$341,000 to repair/upgrade the HVAC system at the Police Station. This project is critical for air quality and other reasons and has an estimated five year payback due to installation of more energy-efficient equipment. The work could be staggered and funds authorized over a two year period (FY 06 and FY 07), with \$172,000 requested for FY 06. Public Works recommendations include \$5,000 for ongoing facility improvements at the Garage and \$25,000 for installation of a security system for their facilities (coordinated with additional funding from Water and Sewer Funds). \$10,000 is recommended for an HVAC engineering study for Jones Library. School building projects recommended include \$10,000 for ongoing asbestos removal at all schools, \$20,000 for handicapped access improvements at the East Street School, \$10,000 for an energy management system at Crocker Farm School, \$10,000 for boiler repairs at Fort River School, and \$80,000 for portable classrooms at Marks Meadow School. School officials say enrollment is at a point of exceeding building capacity.

Facilities

A total of \$1,056,800 is recommended for facilities needs, but only \$263,500 is funded via taxation. \$450,000 for road maintenance and repairs is funded by state Chapter 90 funds.

CPA funds are recommended as follows: \$150,000 for West Cemetery historic restoration, \$20,000 for archive/record restoration for Jones Library special collections and the Town Clerk, \$15,000 to support research, planning, and design work necessary to begin the historically-appropriate restoration of the landscape of the Dickinson Museum properties, and \$7,500 for interpretive brochures about people and places in Amherst's history. \$100,800 is recommended in the open space category for the Town's 20% estimated match to acquire with the state an Agricultural Preservation Restriction (APR) for an approximate 36-acre parcel, mostly farmland, for sale in North Amherst near Pine Street and North Pleasant Street. The CPA Committee also recommends \$50,000 in additional funding to complete the Plum Brook Recreation Fields project plus the CPA's 2/3 share for the first of 10 years' anticipated debt service (\$46,332) on a \$500,000 bond issue previously authorized by Town Meeting for the project. JCPC also recommends appropriation of the remaining \$57,500 balance of the Brickyard Conservation Area state grant to complete the Plum Brook Recreation Fields project.

Taxation-funded recommendations include the following: \$2,000 each for replacement of playground fall-safe material underneath equipment at Groff Park and War Memorial play structures, \$5,000 for National Historic register research related to proposed road improvements at South Amherst Village/Common, \$50,000 for an assessors project for a complete discovery, listing, and valuation of all personal property. This would be done for the first time in over 20 years and has the potential to generate over \$200,000 in new growth to the FY 06 tax levy based upon comparable projects done in other communities. A related project totals \$82,000 to assist with the triennial revaluation of all property scheduled for FY 06 and involves analysis work and development of commercial values and upgrades to the assessors database software. New growth would also be generated from this project and free the assessors to spend sufficient time on inspections, building permit updates, sales analysis, and land analysis. JCPC recommends \$65,000 for "placeholder" funds for partial costs for preparing a Master Plan, but does not recommend an appropriation be voted until this fall after cost estimates are received. A scope of services for a Master Plan is under development funded by \$20,000 voted at the November 2004 special town meeting and will provide guidance on the ultimate scope and cost of preparing a Master Plan.

Key Capital Planning Issues Going Forward

The Town faces a number of fiscal challenges in the years ahead. Double-digit annual growth in employee health insurance costs, state aid increases likely to be much more modest than those received by the Town in the 1990's, and caps on local revenue threaten the ability of the Town to sustain both the operating and capital budgets. While striving to adequately fund Town, School, and Library services, the Town must eliminate its reliance on dwindling reserves to balance the budget. The FY 05 budget relied on over a \$2 million drawdown of reserves. The Five Year Capital Plan identifies several major projects on the horizon. As early as next spring, a recommendation to authorize borrowing for a new Fire Station may be brought forward. A Fire Station Study Committee will be forwarding options and recommendations to the Select Board later this year. Major renovations are needed at both Wildwood and Fort River Schools as both buildings approach their 40th year of use. A new Massachusetts School Building Authority (MSBA) has been created and will be providing financing for new projects as early as FY 08, albeit at reduced levels from the old school construction program. Many other projects large and small will compete for scarce resources.

JOINT CAPITAL PLANNING COMMITTEE

Robie Hubley, Select Board Gerald Weiss, Select Board Elaine Brighty, School Committee Alisa Brewer, School Committee Alice Carlozzi, Finance Committee Kay Moran, Finance Committee Anita Page, Jones Library Trustees Molly Turner, Jones Library Trustees

Staff Liaison: John Musante, Finance Director/Treasurer

General Fund Five Year Capital Plan Fiscal Years 2005 – 2009

	FY 05	FY 06	FY 07	FY 08	FY 09	Total	Unfunded
	1100	11.00		1100	1100	Total	List
10% of Levy	2,666,366	3,029,554	3,140,293	3,253,800	3,370,145	15,460,158	
Less Current Debt	(1,383,650)	(1,376,937)	(1,173,636)	(889,326)	(701,601)	(5,525,150)	
Less Proposed Debt	(57,095)	(296,097)	(222,602)	(303,870)	(631,125)	(1,510,789)	
Total Taxes Available	1,225,621	1,356,520	1,744,055	2,060,605	2,037,419	8,424,219	
CPAC Funds	145,000	594,632	334,999	321,166	342,332	1,738,129	
Other Available Funds	,	33 1,002			,	-	
Grants	-	57,500	-	-	-	57,500	
Borrowing	600,000	-	4,700,000	4,500,000	750,000	10,550,000	
Chapter 90	400,000	575,000	545,000	545,000	545,000	2,610,000	
Ambulance	130,000	291,000	240,500	236,469	410,521	1,308,490	
Total Available For Capital	2,500,621	2,874,652	7,564,554	7,663,239	4,085,272	24,688,337	
Total Equipment	944,400	831,400	1,458,700	1,654,000	1,657,000	6,545,500	
Total Buildings	293,000	786,600	5,268,000	4,992,500	401,500	11,741,600	
Total Facilities	1,125,000	1,056,800	876,000	997,000	2,063,500	6,118,300	
Total Grant Funded Projects	40,000	-	-	-	-	40,000	
Total Before Reimbursements	2,402,400	2,674,800	7,602,700	7,643,500	4,122,000	24,445,400	
Less Grant Funded Projects	(40,000)	-	-	-	-	(40,000)	
Total Requests	2,362,400	2,674,800	7,602,700	7,643,500	4,122,000	24,405,400	
Requests (over) / under							
available capital funds	138,221	199,852	(38,146)	19,739	(36,728)	282,937	
	(100 (00)	-	-	-	-	- (400 400)	
Less: to Operating Budget	(166,408)	0	0	0	0	(166,408)	
Less: 10% \$2M Override	0	(200,000)	0	0	0	(200,000)	
Recommendations	(28,188)	(148)	(38,146)	19,739	(36,728)	(83,471)	880,300
(over) / under							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
available capital funds							

GENERAL FUND CAPITAL PROGRAM - EQUIPMENT Fiscal Years 2005 - 2009

	FY 05	FY 06	FY 07	FY 08	FY 09	TOTAL	Unfunded
EQUIPMENT:							List
General Government							
Photocopiers			17,700	12,000	45,000	74,700	
Information Systems	131,000	220,000	139,000	137,000	123,000	750,000	
Information Systems	,	,	63,000	70,000	,	,	
Internal Vault Reconstruction			·	300,000		300,000	
Electronic Voting Machines			80,000			80,000	
Postage Machine			30,000			30,000	
Total	131,000	220,000	329,700	519,000	168,000	1,234,700	
	·	·	·	·	·		
Police							
Cruisers	116,000	120,000	120,000	124,000	124,000	604,000	
Transport Vehicle	,,,,,,,	-,	.,	50,000	,	50,000	
				•		-	
Total	116,000	120,000	120,000	174,000	124,000	654,000	
	·	·	·	·	·	·	
Communications Center							
Communications System			200,000			200,000	
Microwave System Upgrade/Replace		50,757				50,757	
Fire						-	
Ambulance			170,000		180,000	350,000	
Chiefs' Vehicles(4WD)	25,000	25,000		25,000	25,000	100,000	
Shift Supervisor Vehicle (new)			35,000			35,000	
Breathing Apparatus				156,000		156,000	
Pumper					310,000	310,000	
Pumper Rehab		20,000	20,000			40,000	
Aerial Ladder Refurbish				50,000		50,000	
Pickup Truck					35,000	35,000	
Van (Used)					18,000	18,000	
Building Furnishings				15,000	15,000	30,000	
Protective Gear			15,000	44,000	86,000	145,000	
Heavy Rescue Truck	110,000					110,000	
Total	135,000	45,000	240,000	290,000	669,000	1,379,000	
Public Works							
Dump Truck	55,000			55,000		110,000	
Backhoe/Front End Loader					95,000	95,000	
Pickup Trucks	45,000		45,000	90,000	45,000	225,000	
Sidewalk Snow Plow					85,000	85,000	
Riding Mowers	9,000		12,000			21,000	
One Ton Dump 4x4 Plow			78,000			78,000	
Small Bucket Truck					65,000	65,000	
Test Equipment & Welder	10,000					10,000	
2 Ton Roller			20,000			20,000	
Dump/Sander Truck		180,000	95,000	95,000		370,000	
Vehicle Washer	90,000					90,000	
Total	209,000	180,000	250,000	240,000	290,000	1,169,000	

GENERAL FUND CAPITAL PROGRAM - EQUIPMENT Fiscal Years 2005 - 2009

							Unfunded
	FY 05	FY 06	FY 07	FY 08	FY 09	TOTAL	List
EQUIPMENT:							
Conservation							
Pickup Truck				25,000		25,000	
Mower Deck/Brush Hog/Wood Chipper				10,000		10,000	
· · · · · · · · · · · · · · · · · · ·				,		10,000	
Total	-	-	-	35,000	_	35,000	
				22,000		22,222	
Building Maintenance							
Maintenance used pickup				5,000	5,000	10,000	
' '				2,000	5,000	10,000	
Total	-	-	-	5,000	5,000	10,000	
				2,000	5,000	10,000	
Library							
Delivery Van				25,000		25.000	
Computers	20,000	20,000	23,000	25,000	25,000	113,000	
Information Technology Upgrade	50,000	20,000	20,000	20,000	20,000	50,000	
C/W MARS Upgrade	20,000					-	
Computer Catalog and Internet Acces	SS					_	
LAN Expansion						_	
Copier/printer/scanner	5,000	5,000				10,000	
New Phone System	3,333	3,000				-	
Total	75,000	25,000	23,000	50,000	25,000	198,000	
	. 0,000	20,000	20,000	20,000	20,000	-	
Schools		10,000				10,000	31,800
Buses		60,000	63,000	66,000	69,000	258,000	
SPED Vans	40,000		55,555	60,000	64,000	164,000	
Dump Truck	,			55,555	5 1,000	-	
Pickup Truck			40.000		30.000	40,000	
Furniture	25,000		-,		20,000	45,000	
Backup Generators (FR & WW)				40,000	-,	40,000	
Phone Upgrade				-,		-	
Copiers	18,000		18,000		18,000	54,000	
Lawn Mowers	,		,		,	-	
Computers	195,400	171,400	175,000	175,000	175,000	891,800	
Total	278,400	241,400	296,000	341,000	376,000	1,502,800	
	,	,	,	, , ,	,		
TOTAL EQUIPMENT	944,400	831,400	1,458,700	1,654,000	1,657,000	6,545,500	31,800
Less Chapter 90		125,000	95,000	95,000	95,000	410,000	,
Less Grants						-	
Less Ambulance	130,000	91,000	170,000		180,000	571,000	
TOTAL TAX SUPPORTED EQUIPMENT	814,400	615,400	1,193,700	1,559,000	1,382,000	5,564,500	

GENERAL FUND CAPITAL PROGRAM - BUILDINGS Fiscal Years 2005 - 2009

	FY 05	FY 06	FY 07	FY 08	FY 09	TOTAL	Unfunded
MUNICIPAL BUILDINGS:							List
Town Hall							
Roof Repair						_	
Resurface Parking Lot					35,000	35,000	
Exterior Maintenance		50,000		275,000	00,000	325,000	
Interior Maintenance		00,000		270,000	25,000	25,000	
interior Mainteriance					23,000	23,000	
Bangs Community Center							
HVAC (computerized)					200,000	200,000	
Roof Replacement		25,000	200,000		200,000	225,000	
Interior Maintenance		23,000	200,000	25,000	55,000	80,000	
interior mainteriaries				23,000	33,000	00,000	
North Amherst School							
Exterior Maintenance						_	
Interior Maintenance			19,000			19,000	
Paving			10,000	8,500		8,500	
9				0,500		0,000	
Child Care Facility							
Interior Maintenance	13,500			14,500		28,000	
Exterior Maintenance	13,300		7,500	14,500		7,500	
Paving			7,500	9,500		9,500	
1 avilig				9,300		9,300	
Munson Library							
HVAC	19,000					19,000	
Windows	13,000			40,000		40,000	
Exterior Maintenance			5,000	40,000		5,000	
Exterior Maintenance			3,000			3,000	
North Amherst Library/Village Center					30,000	30,000	350,000
North Annierst Elbrary/Village Genter					30,000	30,000	330,000
Fire Stations							
Design/Construction-South		200,000	4,700,000			4,900,000	
North Station Repairs		200,000	20,000			20,000	100,000
Generators & Station Upgrades		14,600	20,000			14,600	100,000
Contraction a Ciación Opgiados		14,000				14,000	
Police Station							
Interior Maintenance				35,000		35,000	
HVAC	30,000	172,000	150,000	55,000		352,000	
Exterior Maintenance	00,000	172,000	100,000	35,000		35,000	
Electrical			15,000	55,000		15,000	
			13,000			13,000	
Public Works Facility							
Renovations	5,000	5,000	5,000	5,000	5,000	25,000	
Security System	3,000	25,000	3,000	3,000	3,000	25,000	
		20,000				20,000	
Conservation Building						_	
Hitchcock Center			15,000			15,000	40,000
			10,000			10,000	10,000
Affordable Housing	50,000	155,000				205,000	

GENERAL FUND CAPITAL PROGRAM - BUILDINGS Fiscal Years 2005 - 2009

							Unfunded
	FY 05	FY 06	FY 07	FY 08	FY 09	TOTAL	List
MUNICIPAL BUILDINGS:							
Jones Library							
Roof Repairs	5,000		21,500		18,500	45,000	
Exterior Painting	32,000					32,000	
Window Replacement				20,000		20,000	
HVAC improvements		10,000	25,000			35,000	
Carpet	7,500				15,000	22,500	
Book Drops	5,000					5,000	
Audiovisual Shelving					8,000	8,000	
Replacement Chairs / Tables				15,000		15,000	
SCHOOL BUILDINGS:							
Asbestos Removal all Schools	10.000	10,000	10,000	10,000	10,000	50,000	
Feasibility study - district	10,000	. 0,000	. 0,000	. 0,000	. 0,000	-	20,000
East Street School		20,000				20,000	20,000
Crocker Farm						-	
Energy Management System		10,000				10,000	
Fort River							
Renovations		10,000	75,000	2,250,000		2,335,000	
Mark's Meadow							
Renovations	41,000					41,000	
Portable Classrooms		80,000				80,000	
Wildwood							
Repave lot						-	35,000
Renovations	75,000			2,250,000		2,325,000	
TOTAL BUILDINGS	293,000	786,600	5,268,000	4,992,500	401,500	11,741,600	545,000
Less CPAC	50,000	205,000				255,000	
Less Grants						-	
Less Ambulance		200,000				200,000	
Less Borrowing			4,700,000	4,500,000		9,200,000	
Total Tax Supported Buildings	243,000	381,600	568,000	492,500	401,500	2,086,600	

GENERAL FUND CAPITAL PROGRAM - FACILITIES Fiscal Years 2005 - 2009

							Unfunded
	FY 05	FY 06	FY 07	FY 08	FY 09	TOTAL	List
MUNICIPAL FACILITIES:							
Downtown Improvements							
Downtown Improvements(unspecified)					10,000	10,000	10,000
Shade Trees				22,500	12,500	35,000	12,500
Downtown Wayfinding Sign System				20,000	20,000	40,000	20,000
Downtown waymung digit dystem				20,000	20,000	10,000	20,000
Village Center Design/Improvements				5,000	15,000	20,000	
Village Commons		5,000				5,000	
Street Furniture					15,000	15,000	6,000
National Register Districts			10,000	10,000	10,000	30,000	
		45.000			·	45.000	
Historic Landscape Survey		15,000				15,000	
Other Historic Preservation Projects		27,500				27,500	
Sidewalks/ADA Improvements	600,000				750,000	1,350,000	
Sidewalks			30,000	30,000	30,000	90,000	
Sidewaiks			30,000	30,000	30,000	90,000	
Purchase Streetlights			6,000	6,000	6,000	18,000	
3			2,000	3,000	5,000	-,	
Intersection Improvements	10,000					10,000	
Road Maintenance/Improvements	400,000	450,000	450,000	450,000	450,000	2,200,000	
	100,000	,,,,,,,	100,000	,,,,,,	100,000	-	
Land Acquisition						-	
APR	95,000	100,800	100,000	100,000	100,000	495,800	
Open Space	,		50,000	50,000	50,000	150,000	
Cemetery Improvements							
West Cemetery	-	150,000	125,000	87,500	50,000	412,500	
North and South Cemeteries		130,000	123,000	20,000	75,000	95,000	
				20,000	. 0,000	-	
Parks & Commons						-	
Groff Park						-	
Improvements					225,000	225,000	2,000
Playground Equipment		2,000				2,000	
Set Shop/Pavilion				125,000		125,000	
War Memorial						-	
Playground Equipment/Pathways		2,000				2,000	
Water Fountains - Pool						-	7,000
Mill River						-	
Bath House Roofs & Park Areas					25,000	25,000	
Playground							3,000
Resurfacing				26,000	45,000	71,000	
Water Fountains/improve parking signage						-	2,000
Kiwanis Park						-	
Comfort Station (ADA)					130,000	130,000	

GENERAL FUND CAPITAL PROGRAM - FACILITIES Fiscal Years 2005 - 2009

							Unfunded
	FY 05	FY 06	FY 07	FY 08	FY 09	TOTAL	List
MUNICIPAL FACILITIES:							
Plum Brook Recreation Area		57.500				57,500	
Field Development		50,000				50,000	
						-	
Sweetser Park				15,000		15,000	
Town Commons Improvements							
Town Common			5,000	25,000		30,000	200,000
Miscellaneous						-	
Master Plan	20,000	65,000	85,000			170,000	
Commercial appraisals	,,,,,,	82,000	,			82,000	
Personal Property appraisals		50,000				50,000	
Conservation						-	
Paving Parking Lots			15,000			15,000	
Puffer's Pond Dredging			,		25,000	25,000	
Pathway accessibility					20,000	20,000	25,000
Trail Bridges				5,000		5,000	
TOTAL FACILITIES	1,125,000	1,056,800	876,000	997,000	2,063,500	6,118,300	287,500
Less Chapter 90	400,000	450,000	450,000	450,000	450,000	2,200,000	,,,,,,
Less CPAC	95,000	343,300	290,000	277,500	300,000	1,305,800	
Less Grants		57,500				57,500	
Less Borrowing	600,000	-	-	-	750,000	1,350,000	
Total Tax Supported Facilities	30,000	206,000	136,000	269,500	563,500	1,205,000	